



eNOTICE

European Network Of CBRN Training Centres

D3.1 Dissemination plan

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RE	Restricted to a group specified by the consortium (including the Commission Services)	
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Executive Summary

This document is Deliverable 3.1 (Dissemination plan) of eNOTICE, a European Horizon 2020 EC funded project, under the Grant Agreement n° 740521.

This Dissemination Plan provides an outline of eNOTICE corresponding activities aimed at supporting the best possible integration methods promoting synergy between the partners' efforts and merging results into existing EU mechanisms of intervention and crisis management procedures inside and outside Europe in the CBRN threats domain.

The dissemination of knowledge in eNOTICE involves different activities aiming to raise as much awareness of the European CBRN network as possible. The process involves three different types of dissemination:

- promotion of the network and its web-based platform to the possible users,
- promotion of the capacity of CBRN TC to all stakeholders and
- promotion of the project results, such as effective practices (cf. Task 4.1 template), lessons learnt from the joint activities that will serve as show cases (Task 4.2), opportunities for harmonisation, standardisation, the plan to pool resources (Task 4.4), etc.

The targeted information materials will be developed and spread to relevant stakeholders, policy makers, scientists, industry, civil society, practitioners, etc. The project dissemination plan proposes a balanced mix of different initiatives to maximise the outreach.

The document will clearly identify:

- eNOTICE dissemination objectives
- Target audiences of the project's activities and results
- Activities and tools to reach these single audiences, such as:
 - The public eNOTICE website serving as the information and communication platform – the main instrument for dissemination of the project results and promotion of the network, as well as for publications, conference presentations and papers
 - Dedicated eNOTICE events, including the eNOTICE Joint activities
 - Presentations
 - Fact sheets, press releases, policy briefs
 - Newsletters
 - Booklets
 - Publications
 - Presentations at relevant conferences
 - Collaboration with
 - Other projects
 - eNOTICE Partners' networks, contacts and dissemination channels
 - Existing networks such as the SEC21 networks of practitioners, or Community of Users (CoU, led by DG HOME).
- The mechanisms to define, carry out and assess the eNOTICE dissemination activities.
- The message to be promoted by these activities.

Finally this plan includes references to eNOTICE' security and privacy policies that impact dissemination activities that are to be carried out.

The Plan will be updated regularly. It should be understood as a fluid strategy that will adapt to changing realities, and seize dissemination opportunities.

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1 Scope of the eNOTICE project

1.1 The project scope, objectives, work approach

The objective of the eNOTICE project – European Network of CBRN Training Centres - is to build a dynamic, functional and sustainable pan European network of CBRN Training Centres, testing and demonstration sites (CBRN TC), aiming at building enhanced capacity in training and users-driven innovation and research, based on well-identified needs.

We seek to improve European preparedness, resilience and incident response to CBRN attacks and emerging threats through close multi- (stakeholders) and single-discipline (practitioners) interactions. Considering the variety of disciplines involved in managing CBRN risks, collaboration has always been quite challenging. CBRN TC can act as the perfect operational intermediary between all civilian and military CBRN actors, EU relevant bodies and policy-makers, and thus serve as the best cradle for expansion of a CBRN network of professionals. To set up such a network that is both efficient and meets the needs of different security actors, several lines of action will be followed within the five-year timeframe of eNOTICE in order to develop a network that will be viable, attractive, as well as sustainable.

One of the eNOTICE's key activities will be the organization of Joint Activities (JA): rather than traditional workshops that are of low interest for task-focused busy practitioners, the CBRN TC network will open up their core activities such as multidisciplinary field exercises, table tops, serious gaming and simulations to external partners (policy makers, EU R&D projects, industry, research, practitioners). These realistic settings of real-life situations will provide unique opportunities for the identification and development of user-driven technological solutions, e.g. through the identification of genuine users' needs, technical testing, validations, demonstrations, focus groups etc. Lessons learnt from these JA's will result in recommendations to improve their organization and their output, for optimized resource allocation and for enhanced collaboration both at operational and strategic (policy) level.

The partners of eNOTICE project and the network will use exercises as a way of meeting and learning from each other's experience and knowledge. Thus, the consortium and invited stakeholders will be observing exercises, tests and trainings at each site. Therefore, the Joint Activities are largely advantageous both on the operational side, feeding the methodological and scientific part of the project, and from the dissemination point of view, as Joint Activities will bring together lots of interested stakeholders.

1.2 eNOTICE expected results and impacts

Successful dissemination is considered the major criterion and prerequisite for the network creation. Convincing communication about the network participants, status, plans, results, describing advantages for new members, explaining the benefits, rules for participation, benefits for the community in general to all the relevant stakeholders, spreading excellence and information to make the network visible – this are the main objectives of dissemination

2 Dissemination and communication strategy

This outline of eNOTICE dissemination and communication strategy includes a description of the planned activities and tools in support of this strategy, the target audiences matched against these tools and activities, as well as the mechanisms to define, carry out and assess eNOTICE

dissemination activities. The Plan also describes the message that will underpin all of these activities.

The plan will be updated regularly whenever deemed necessary. It should be understood as a fluid strategy that will adapt according to the development of the project partners vision and changing political and economical realities.

The main objectives of eNOTICE dissemination activities are:

- **Guarantee proper dissemination of the project findings and results** to the broadest European audience possible, including the general public and the media where appropriate. European CBRN stakeholders, all relevant parties within the CBRN market including industry and practitioners are kept up to date on the latest developments within the eNOTICE project. This will be achieved through a range of traditional and novel dissemination techniques including digital channels such as videoconferencing and social media communication, and organised discussions on the topic of the role and place of CBRN training centres.
- **Define a methodology for dissemination** to support creation of awareness and spread of information to stakeholders (specified in Section 2.1) with an interest in the network of CBRN TC and to facilitate information exchanges with external parties.
- **Enhance the project's impact by supporting eNOTICE training centres visibility.** eNOTICE results are to be placed in a way so as to maximise its input given to European and national policy-makers, especially those that have influence over the future European and national research agendas.

The eNOTICE dissemination objectives are guided by the project's overall objectives of elaborating a framework for EU CBRN TC networking, operational transactional framework on pooling the resources and establishing a web-based information and communication platform as a major mean of dissemination. eNOTICE dissemination objectives are instrumental to achieving these overall objectives.

2.1 Target audience

eNOTICE dissemination activities aim at the widest audience possible given the available amount of resources. eNOTICE objective is to reach out to CBRN, security and crisis management stakeholders at the local, national, European and worldwide level to increase their involvement in the network and their willingness to play a key role in innovation through networking and training centers visibility. For the security stakeholders bidirectional exchange with the project is crucial that presumes communication of the project objectives to the stakeholders and collection of their feedback for precise expression of their needs, requirements, vision of the desired collaboration.

eNOTICE communication strategy aims at the widest audience of security stakeholders possible given the available amount of resources and the wide number of contacts for each partner in the consortium. **Security Stakeholders** form a target group that has a role and interest in the objectives and implementation of a security programme or project; it includes users (direct beneficiaries), as well as those responsible for ensuring that the results are produced according to plans and previsions, and those that are accountable for the legal framework and resources they provide to that particular programme or project¹. For the purpose of eNOTICE network three categories of security stakeholders are considered and targeted as *users* of

¹ Vybornova, O., Gala, J.-L. (2016) *A Community of Users on Secure, Safe and Resilient Societies (CoU)* In: Mapping EU policies and FP7 research for enhancing partnerships in H2020. Secure Societies Programme (DG HOME).

products, technologies, services and processes developed by *suppliers* in various fields of security:

1- Operators / Practitioners / End-users - Field experts who operate in their everyday duties the security products, technologies and services purchased by *customers* for the benefit of the *general public*, e.g. *first responders (firefighters, policemen, medical personnel), border control agents*, etc.

In many projects, the terms *operators*, *practitioners* and *end-users* can be used indistinctly whereas the term *users* covers a wider concept in which *end-users* are part of as a distinct subcategory. Operators as practitioners and end-users rather have a technology point of view and take the perspective of support to the products and technologies. They represent the backbone of the innovation system and infrastructure.

2- Customers - Persons, companies, or other public and private entities which take decisions on purchasing the products, technologies, services and implementation of processes to be used by *operators* for the benefit of the *general public*, e.g. *training professionals, managers, public health agencies, civil protection authorities*. They are interested in the functionality of innovative solutions and make decisions on uptake of such solutions.

3- Consumers / General public - EU citizens who benefit from the security products, technologies, services and processes and pay for them indirectly (e.g. through paying taxes, paying for health care services, drugs and vaccines, etc.).

The general public today has increasing opportunities to influence the design, introduction and trajectory of new technologies and services in both private and public sectors. Consumers also have the ability to directly influence innovation and encourage the development of new technologies. In recent years, there has been a growing government emphasis on the importance of collaboration with citizens and service users as drivers for innovation to improve service delivery.

To be complete, the targeted audience of stakeholders will include the point of view of the:

- Above specified three categories of users of security products, technologies, services and processes;
- Products, technologies, services and processes suppliers: academic researchers, RTOs, SMEs, large industry;
- Regulators and policy-makers, i.e., members of European, intergovernmental and/or governmental regulatory agencies that ensure compliance with laws, regulations, established rules, as well as individuals who set the plan pursued by a European, intergovernmental and/or governmental institution level, having the authority to set the policy framework of an organization. Special focus in the communication strategy will be given to those leaders who influence the decisions to use CBRN training centres services/technology/facilities as field capacities in CBRN preparedness activities to fund research and use of the training centres.

Each eNOTICE participant identifies representatives of each group of the target audience within their network of contacts. This will be a dynamic list of contacts, established initially and updated regularly – adding new contacts and removing those which are not relevant anymore throughout the project. The consolidated contacts will be contacted to distribute the information about the project, the updates on the project activities, progress of the network creation, invitations for Joint Activities, Annual Workshops, Policy Meetings and Final conference relevant for individual contacts.

So far, eNOTICE partners have provided points of contacts for the following organisations. A database including, names, references and history of contacts is maintained by UCL.

In this document the initial list of practitioner organisations, technology suppliers and policy makers and regulators is provided. The full list of the identified Training Centres (that will be certainly the major object of dissemination and attraction for the network) is the focus of

another Deliverable 2.1 Catalogue of CBRN TC, testing and demonstration sites to be submitted on Month 6.

Practitioner organisations:

- AGBF Baden-Württemberg/Fire Department Heidelberg, Germany
- AGBF Berlin/Fire Department Berlin, Germany
- AGBF Brandenburg/Fire Department Potsdamm, Germany
- AGBF Hamburg/Fire Department Hamburg, Germany
- AGBF Hessen/Fire Department Offenbach a.M., Germany
- AGBF Niedersachsen/Fire Department Goettingen, Germany
- AGBF Rheinland-Pfalz/Fire Department Kaiserslautern, Germany
- Association Pegase, SAFE Cluster
- Armed Forces Scientific Institute for Protection Technologies, Germany
- Association of Chief Police Officers, UK
- Association of Chief Police Officers Scotland, UK
- ATF Fire Department Hamburg, Germany
- ATFB Essen, Germany
- BBK ATF, Germany
- Belgian Civil Protection
- Belgian Defense Laboratories (DLD)
- Belgian Federal Police
- Bundeswehr CBRN Defence Command, Germany
- Bundeswehr Institute for Microbiology (IMB), Germany
- Belgian First Aid and Support Team B-FAST
- Center for Biosecurity and Biopreparedness, Denmark Statens Serum Institut
- Centre for Defence Chemistry, Cranfield University, UK
- Center for Military Medicine, Finland
- Centre for Simulation & Analytics, Cranfield University, UK
- Chief Fire Officers Association, UK
- Defence Science and Technology Laboratory – DSTL, UK
- Direction générale de la Sécurité Civile SPF Intérieur, Belgium
- European Centre for Diseases Control (ECDC)
- European Centre for Development Policy Management (ECDPM)
- EC DG ECHO
- Emergency Response Coordination Centre (ERCC)
- Estonian Academy of Security Sciences
- European Defence Agency
- European External Action Service
- EU CBRN Centre of Excellence
- Europol
- FN La Maranosa, Spain
- Fire Brigade Zaventem, Belgium
- Fire Department Bremen/DFV, Germany
- Fire Department Cologne, Germany
- Fire Department Dortmund, Germany
- Fire Department Frankfurt/VFdB, Germany
- Fire Department Münster, Germany
- Fire Fighting Zone Antwerp, Belgium
- Forum ABC-Abwehr - CBRN Defence, Austria
- GeoRessources, Université de Lorraine, France
- Interpol

- Health Protection Agency, Centre for Emergency Preparedness and Response, UK
- Hellenic National Defence General Staff (HNDGS crisis management centre), Greece
- Home Office - Office for Security and Counter Terrorism, UK
- International Emergency Management Society
- International Atomic Energy Agency (IAEA)
- International CBRNE Institute
- Jyväskylä University School of Business and Economics, Finland
- KEMEA, Greece
- Laboratoire central de la préfecture de police (LCPPE), France
- Luxemburg Grand-Ducale Police
- Military Corps of the Italian Red Cross
- Ministry of Interior - Department of Firefighters, Public Rescue and Civil Defence
- Netherlands National Police
- Northern Ireland Fire and Rescue Service
- On-Site Technical Assistance to CBRN CoE, Belgium
- Pasteur Institute, France
- Police Service of Northern Ireland, UK
- Protection and Guard Service, Spain
- Public Health England
- Sapienza University of Rome
- Secrétariat Général de la Défense et de la Sécurité Nationale, France
- Scottish Fire and Rescue Service
- Spiez Laboratory, Federal Office for Civil Protection FOCP, Switzerland
- Technical Response Force, UK
- TEK (Counter Terrorism Centre), Hungary
- THW Iserlohn, Germany
- THW Ortsverband Quedlinburg, Germany
- The National Fire Corps, Italy
- UNICRI
- Università Cattolica del Sacro Cuore, Italy
- University Hospitals Leuven, Belgium
- University of Belgrade, Vinča Institute of Nuclear Sciences, Serbia
- University of Defence, Faculty of Military Health Sciences, Czech Republic
- VdF NRW, Germany

Technology suppliers

This target audience will be represented through security and crisis management industry and research institutions developing CBRN and crisis response related products, services, processes and technologies.

So far, eNOTICE partners have provided points of contacts for the following technology supplier organisations. A database including, names, references and history of contacts is maintained by UCL.

- 2N35 (CBRNe, SME), Germany
- Active Technology Transfer Europe, the Netherlands
- Arescosmo, Italy
- Aurea Imaging, Belgium
- ARTTIC, Germany
- Belgian Defence Laboratories (DLD)
- Bertin Technologies, France

- BMD Spa, Italy
- Boehringer Ingelheim
- Bruker Daltonik GmbH, Germany
- BT-InnoVaChem s.r.l., Italy
- CBRNE Ltd, UK
- CEA, France
- Centre for Research on the Epidemiology of Disasters – CRED, Belgium
- CIEMAT, Spain
- CISAM - Joint Center for Military Studies and Applications, Italy
- Crisis Information Centre, Poland
- Cristanini, Italy
- Die Johanniter, Germany
- Drone Ops Ltd, UK
- The Dutch Laboratory Network Terror Attacks - LLN-ta
- The Dutch Network of Excellence Environmental Incidents – BOTmi
- Department management of Scientific and Technological Research for Defense, Belgium
- Dutch Radiologic back office - BORI
- E-Geos, Italy
- ENEA, Italy
- Eonix sa, Belgium
- Epidemiological Response Centre of the Polish Armed Forces
- Environics Oy, Finland
- Escuela Politécnica Superior, Universidad de Alcalá, Spain
- European Space Agency (ESA)
- Fraunhofer INT, Germany
- Game-based learning for instant work practice, UK
- German Aerospace Center, Institute of Technical Physics
- German Association for Defence Technology
- Hochschule Bremerhaven, Germany
- HotZone Solutions the Netherlands
- Indra, CBRN/C-IED department, Spain
- INERIS, France
- Institute for Detection Technologies (IDT), Germany
- Institute of Optoelectronics, Military University of Technology, Poland
- IOCTR, Germany
- ITHACA, Italy
- Johanniter-Unfall-Hilfe, Germany
- John Edward Jones LO, UK
- Joint CBRN center (Ministry of Defense), the Netherlands
- Laurea University of Applied Sciences, Finland
- LDI Innovation, Estonia
- Loughborough University, UK
- Marble ChemBio Consulting, the Netherlands
- Microfluidic ChipShop GmbH, Germany
- Military Institute of Engineer Technology, Poland
- Ministère de la Défense, Direction de l'expertise Technique, LE BOUCHET, France
- MJ Lawrence Consulting, Germany
- Military Institutue of Hygiene and Epidemiology, Poland
- Lindholmen Science Park AB, Sweden
- Military Medical Academy, Bulgaria

- Ministry of the Interior of the Czech Republik, Security Threats and Crisis Management Unit
- Nanobiz Nano bio Technological Systems, Turkey
- National Center for Epidemiology, Hungarian National Biosafety Laboratory
- National Research Council (CNR) Institute for Research on Innovation and Services for Development (IRISS),Italy
- Netherlands Forensic Institute (NFI)
- Nederlandse Organisatie voor Toegepast Natuurwetenschappelijk Onderzoek - TNO
- Ouvry, France
- Profius@service
- Rinicom secure communications, UK
- RISE, Research Institute of Sweden, Belgium
- Royal Military Academy, Belgium
- RNC Avionics, UK
- Robert Koch Institut, Germany
- Safran Morpho, France
- SCK-CEN, Belgium
- Selex, Italy
- SERSTECH AB, Sweden
- SES Astra Tech Com services, Luxemburg
- SICPA, Switzerland
- S.I.T. - Sordina IORT Technologies S.p.A., Italy
- SUJCHBO, Czech Republic
- Tecnalia, Spain
- Tecnoalimenti, Italy
- TEKNE s.r.l., Italy
- Thales, France, Italy
- The Military Institute of Chemistry and Radiometry, Poland
- The Military Institute of Hygiene and Epidemiology, Poland
- TU Delft, the Netherlands
- T4i engineering Ltd, UK
- UK GDS
- Università di Pisa, Scuola di Ingegneria, and Istituto Nazionale di Fisica Nucleare, Italy
- Universidad Politecnica de Valencia, Spain
- Université de Lorraine, France
- University of Bologna, Italy
- University of Defence, Faculty of Military Health Sciences, Czech Republic
- University of Kent, UK
- University of Siena, Italy
- Univeristy of Zaragoza, Spain
- VITO, Belgium
- VSB - Technical University of Ostrava, Faculty of safety engineering, Czech Republic
- VTT Technical Research Centre of Finland
- Wehrwissenschaftliches Institut für Schutztechnologien -ABC-Schutz (WIS), Germany
- XVR, the Netherlands

Policy makers and regulators:

In order to maximise its input to relevant European and national policy-makers, especially those that have influence over the future European and national research agendas, eNOTICE will reach out to the European Commission services, Member States and other public administrations. Special focus will be given to those leaders who influence the decisions to

use CBRN training centres for better preparedness and response to CBRN incidents of national and/or cross-border scale.

So far eNOTICE partners have provided points of contacts for the following organisations. Some points of contact are redundant with the list of end users above and will be contacted as both users and decision makers. A database including, names, references and history of contacts is maintained by UCL.

- Belgian Governmental Crisis Centre
- Belgian Nuclear Research Center, Environment, Health and Safety Institute
- Biological Weapons Convention Implementation Support Unit, UN
- Bundesamt für Bevölkerungsschutz und Katastrophenhilfe (Germany)
- Bundeswehr CBRN Defence Command, Germany
- Direction Générale de l'Armement – DGA, France
- Directorate General of the Federal Crisis Center, Belgium
- DG DEVCO
- DG ECHO
- DG HOME
- DG Research and Innovation
- European Centre for Disease Prevention and Control – ECDC
- Etat-major des Armées – EMA, France
- European External Action Service (EEAS)
- European Defense Agency (EDA)
- FABK - Ministerie van Defensie, the Netherlands
- Federal Department of Defence, Civil Protection and Sports - DDP, Federal Office for Civil Protection - FOCP, Switzerland
- Federal knowledge center for BE Civil Protection
- FFI, Norway
- Home Office, UK
- Istituto Affari Internazionali, Italy
- Joint Research Centre (JRC)
- Joint CBRN Centre, Ministry of Defence, the Netherlands
- Ministry of Defence, UK
- Ministry of Health, the Netherlands
- Ministry of Home Affairs, Belgium
- Ministry of Infrastructure and the Environment, the Netherlands
- Ministry of Interior, Belgium
- Ministry of Interior, France
- Ministry of the Interior, Germany
- Ministry of Justice – NCTV, the Netherlands
- Ministry Of Social Affairs and Health Preparedness Unit, Finland
- National Institute of Criminalistics and Criminology, Belgium
- National Institute for Public Health and the Environment, Centre for Environmental Safety and Security, the Netherlands
- Netherlands Institute for Safety
- Northern Ireland Department of Justice
- Office for Disarmament Affairs, Switzerland
- OPCW, the Netherlands
- PLOT, Belgium
- Province of Antwerp, Belgium
- Province Vlaams Brabant, Belgium
- Radiation and Nuclear Safety Authority STUK, Finland
- School of Law, Utrecht University, the Netherlands

- Stockholm International Peace Research Institute (SIPRI), Sweden
- UK Cabinet Office
- VERTIC, UK
- Wehrwissenschaftliches Institut für Schutztechnologien - ABC-Schutz, DEU
- World Health Organization

All the groups of the target audience for eNOTICE project dissemination comprise roughly two principal circles of audience to be addressed:

- the large circle meaning all the potential training centres, practitioners, supply side and policy making representatives who are interested in the CBRN training centres network to share best practices and improve preparedness and response to CBRN incidents. This large circle of audience will be reached using the tools described in Section 2.2 of this document.
- the particular list of contacts from all the four groups available with eNOTICE project partners professional network. This focused circle will be reached directly and individually, and the initially defined list of contacts (presented above) will be extended and updated in the course of the project.

2.2 Dissemination activities and tools

eNOTICE dissemination aims at guaranteeing proper dissemination of its activities and results to the broadest European audience possible, including the general public and the media where appropriate.

General public includes everyone who wants to know more about the project for whatever reason, be it an interested citizen, an end-user that has not been identified yet as a stakeholder by the project, or be it other projects that are dealing with similar issues and where synergies might be explored. General public can be reached, for instance, through dissemination of the information at the project website or through announcements and interaction in social media.

European security stakeholders, but also citizens are the prime target audience to ensure that they are aware of the steps taken at the European level. Communicating with the general public will also allow the Consortium to be approached by additional stakeholders that have a more specific interest in the project. Put differently, dissemination activities will also serve to widen the eNOTICE Community to those stakeholders that should be involved in the project.

To achieve this dissemination objective, the following tools, directed towards all four target groups mentioned in Section 2.1 have been envisaged. Specific dissemination activities are foreseen for European, National and local policy-makers. These activities are directed towards enhancing the project's impact by supporting eNOTICE exploitation activities. They aim to maximise the eNOTICE' input given to relevant European and national policy-makers, especially those that have influence over the future European and national research agendas.

The process of spreading excellence, exploiting results and disseminating knowledge generated during in the project will involve all consortium partners as well different activities aiming to raise as much awareness of the European CBRN Community as possible. All eNOTICE partners will disseminate the project findings and results through their own networks, contacts and dissemination channels. E.g. JCBRND CoE intends to disseminate the project products to its Sponsoring Nations, its Contributing Participants, to NATO and – in the framework of the valid security restrictions – to partners in the Military CBRN Defence Training Centre network. UCL will activate interaction with national and EU institutions such as DG ECHO (civil protection mechanism activated in case of CBRN crisis) and DG DEVCO (supervising the CBRN centers of Excellence outside the EU) and DG HOME (Community of Users on secure safe and resilient societies and its CBRN component).

All dissemination opportunities will be reported in a specific section of the eNOTICE information and communication platform. A “dissemination manager” at UCL will be in charge of maintaining this part of the platform up to date and stimulating partners to use this opportunity to advertise information materials regarding eNOTICE activities.

2.3 Public Project Website and the eNOTICE Community Centre

The eNOTICE project website has been launched at <https://www.h2020-enotice.eu/>. The website serves as the main platform of dissemination of the project activities and results to the external audience. The website will allow relevant stakeholders from the training centres, practitioners, CBRN technology suppliers, decision makers and regulators to stay up to date on the latest developments of the eNOTICE network. The information about the project concept, approach, events, workshops, exercises, presentations and discussions will be found and discussed on the platform (open Stakeholder Forum).

Based on the public project website, Task 3.2 will integrate information from various sources into the trainers-users-suppliers-policy makers platform to build a web eNOTICE Community Centre involving 1) Training Centres to present their training, testing and demonstration sites capacities and share good practice, 2) technology developers to find the relevant end users and appropriate training facility to test and demonstrate their tools, 3) practitioners to provide feedback about the eNOTICE network, participate in project events and find innovative solution providers, 4) policy makers to closely monitor the state of the art in the community, and to track the requirements, needs and points of view of stakeholders. The Community Centre will also show an electronic bulletin board for announcing key events related to the eNOTICE project. The calendar on the Community Centre will show all the scheduled project meetings and events to give a clear overview of the project advances. This task will be tightly connected to the project events organisation, progress and results in WP4, continuous improvement as structural part of technical management in WP5 and knowledge dissemination in Task 3.1, thus making it one of the basis for sustainable exploitation beyond the project. The web platform will be fully operational for the duration of the project, the continuity and maintenance of which being anchored by a concrete sustainability plan included in D2.5.

2.4 Press Releases

Related to events and publications at the occasion of milestones in the project, their aim is to increase visibility for general public and opinion makers. Whenever possible and appropriate, eNOTICE partners will search for possibilities to announce the project results, status, activities in relevant media.

2.5 Newsletters

eNOTICE consortium does not intend to produce its own newsletter. Contacts who produce newsletters related to CBRN, civil protection, epidemiology, etc. will be solicited and fed with messages advertising eNOTICE activities. The following organizations will be considered for potential newsletter editors:

- The International Emergency Management Society - TIEMS <http://www.tiems.org>
- CBRN World Magazine <http://www.cbrnworld.com>
- Magazine « Nationale veiligheid en crisisbeheersing », Dutch magazine about ‘National security and crises management’ of the Dutch ministry of Justice and Safety <http://www.nctv.nl/pp/mnvc>

- Emergency Services Times
- CBRNE Terrorism Newsletter <http://www.cbrne-terrorism-newsletter.com>
- SecEur newsletter <http://www.seceur.info>
- IMG-S TA6 <http://img-s.eu>
- The Joint Research Centre Disaster Risk Management Knowledge Centre: <http://drmkc.jrc.ec.europa.eu/>
- Federation of the European Union Fire Officer Associations (FEU) <http://www.f-e-u.org/>
- European Emergency Number Association (EENA) <http://www.eena.org/>
- The Joint CBRN Defence Centre of Excellence Newsletter <https://www.jcbrncoe.cz>

2.6 Publications

A few eNOTICE partners are academic with obligation to publish. The project findings published in scientific peer-reviewed journals (e.g. *International Journal of Emergency Management*) will increase the chance that information produced are novel, significant, and of broad interest to readers.

FDDO and CNBOP-PIB combine the practical work of fire fighters with the scientific research. A close contact with other German and European fire departments and related organisations ensures a knowledge transfer and an understanding for new technology and methods (innovation uptake). Furthermore editorial contributions in trade journals, participation in conferences and exhibitions fill the gap to the numerous fire departments.

2.7 eNOTICE events

The Consortium will organise dedicated eNOTICE events to strengthen the community, to practically show, use and promote the training facilities included in the network and to build and raise awareness of the project especially in view of increasing the involvement of the training professionals, practitioners and technology suppliers in the project activities. For the time being, the following eNOTICE events have been scheduled:

- **Joint activities:** 16 activities are planned during the project where previously identified interested stakeholders will be invited to participate, as participants or observers, to an activity organised by a project partner (see Section 1.3 for detailed methodology and description).

- **Policy meetings** will gather representatives of policy makers (EU agencies, national, regional authorities) to discuss the project progress, exchange ideas, mutually strengthen the vision and implementations and align the strategy. Policy meetings will be organised between annual workshops, back to back with the exercises and will take place annually.

- **Annual project workshops** will be organised on Years 1, 2, 3 and 4 back-to-back with project exercises hosted by different partners when feasible. The workshops participants will be stakeholders invited to the exercises. They will discuss and deliver their opinion on the project. Their feedback will be enriched by the exercise they observe or to which they participated.

- **Final Conference:** At the end of the project, the eNOTICE Final Conference will be organised by the UCL coordinator. It will present the work conducted during the project and the results achieved over the last 5 years. Besides the achievements, an important purpose of the event is to present the strategy for continuation of the activities and to document the long term added value of the network and all related results (platform, methodologies, good practices, etc.) to the benefits of all the security stakeholders. Feedback from the final Conference will be considered and incorporated in the final report, which will be presented to the European Commission in Month 60

	Date	Hosting partner	Location	Type of activity	
1	12–14.12.17	SDIS77	Gurcy, FR	Multidisciplinary Field Exercise	
2	29-31.01.18	ARMINES + METU	Nîmes, FR	Serious Gaming	
3	Jun 2018	UCL	Brussels, BE	Bio Mobile Lab Field Exercise	Annual Workshop 1 and Policy meeting
4	Oct 2018	UNITOV	Rieti, IT	Multidisciplinary Field Exercise	Policy Meeting 2
5	Jan 2019	JCBRND CoE	Vyškov, CZ	Radiological Basic Training Course	
6	May 2019	VESTA	Ranst, BE	Multidisciplinary Field Exercise	Annual Workshop 2
7	Jul 2019	WMP	UK	Table Top Exercise	
8	Oct 2019	FDDO + CNBOP-PIB	Dortmund, DE + Jozefow, PL	Multidisciplinary Field Exercise + Table Top Exercise	Policy Meeting 3
9	Jan 2020	METU	Ankara, TR	Serious Gaming	
10	May 2020	VESTA + UCL	Ranst, BE	Multidisciplinary Field Exercise + Bio Mobile Lab Field Exercise	
11	Jul 2020	UNITOV	Rieti, IT	Multidisciplinary Field Exercise	Annual Workshop 3
12	Nov 2020	SDIS77 + ARMINES	Gurcy, FR	Multidisciplinary Field Exercise + Serious Gaming	Policy Meeting 4
13	Jan 2021	WSU	Warsaw, PL	Table Top Exercise	
14	Apr 2021	FDDO	Dortmund, DE	Multidisciplinary Field Exercise	Annual Workshop 4
15	Oct 2021	JCBRND CoE	Vyškov, CZ	Radiological Advanced Training Course	Policy Meeting 5
16	Feb 2022	WSU + CNBOP-PIB	PL	Combined Civil-Military Exercise	
17	June 2022	UCL	Brussels, BE	Final conference	

Table 1. eNOTICE project events

2.8 Participation in external events

The eNOTICE Consortium plans to present the project status and results at selected major events like the meetings of Community of Users on Safe, Secure and Resilient Societies organised by DG HOME, the annual “Civil Protection Forum” organised by DG ECHO, annual European conference on the topic. Some of the tentative international conferences are the “Fire and Rescue Conference” which takes place in the UK usually in May, the annual “Medical Biodefense Conference” in Germany, the “NCT CBRNe Europe” conference, the “International disaster and emergency resilience” (IDER) in Germany and “The International Emergency Management Society” (TIEMS) related conferences.

Since the start of the project, and even before, by the time of this document preparation, eNOTICE was presented at the following events:

- Seventh Meeting of the Community of Users on Secure, Safe and Resilient Societies, CBRN-E Synergy Building, Workshop on CBRN-E networking. May 16, 2017, Brussels, Belgium. Presenters – UCL, VESTA
- ENCIRCLE European CBRN Innovation for the Market Cluster, Workshop, September 7-8, 2017, Warsaw, Poland. Presenter – WSU.
- Eighth Meeting of the Community of Users on Secure, Safe and Resilient Societies, Workshop on Network of Training Centres for CBRN and Crisis Management. September 14, 2017, Brussels, Belgium. Presenters – UCL, VESTA
- European Defense Agency, CBRN CapTech meeting, October 19, 2017. Presenter - UCL
- Security Research, Innovation and Education Event (SRIEE 2017), the Security Research Conference - Workshop of the ‘Practitioner-Technologist dialogue on innovation in security research’: Establishing the Rules of the Game. November 14-15, 2017, Tallinn, Estonia. Presenter – UCL.

The eNOTICE Consortium will regularly monitor relevant events that would constitute a good venue for the project’s promotion. All project participants will contribute to monitoring on a constant basis. Every three months the eNOTICE Project Coordinator and the Dissemination Manager will make a point of the situation and see if the dissemination plan needs to be updated. The list of potential events for eNOTICE project discussion identified so far is:

Title of the event	Website of the event	Relevance to eNOTICE project
International CBRN Congress, 5-7 December 2017, Ankara, Turkey	http://www.cbrncongress2017.org/	It is an international CBRN congress with CBRN demonstrations. Besides, Prime Ministry Disaster and Emergency Management Presidency is the organizer and we. METU plans to invite them to the eNOTICE Joint Activity in 2020.
DG ECHO European Civil Protection Forum, March 5-6, 2018, Brussels, Belgium	https://ec.europa.eu/echo/node/2841_fr	Bringing together representatives from various stakeholders from governments, academia, civil protection authorities, first responders, international organisations, European Institutions

		and other stakeholders to share experiences and formulate recommendations for strengthening the implementation of the Union Civil Protection Mechanism (UCPM)
DG HOME Community of Users on Secure, Safe and Resilient Societies, March 8, 2018, Brussels, Belgium	https://www.securit yresearch-cou.eu/	Presenting ongoing results and discussing with security and CBRN stakeholders involved in preparedness, response, training and policy making. A visit of CoU participants to Campus Vesta will be organised.
11 th International Conference on Computers, Privacy and Data Protection (CPDP), January 24-26, 2017, Brussels, Belgium	http://www.cpdpc onferences.org/	This world-leading multidisciplinary conference CPDP offers the cutting edge in legal, regulatory, academic and technological development in privacy and data protection, which is most relevant to development of eNOTICE web-based information and communication platform
CBRNe Summit Europe 2018, April 17-18, 2018, Rome, Italy	http://www.intellig ence-sec.com/events/cbr ne-summit-europe-2018	Analyse the latest CBRNe Capabilities, review the emerging CBRNe threats faced to EU, deepen civ-mil cooperation in dealing with CBRNe threats, network with leading CBRNe professionals from the public and private sectors
FDIC Fire Department Instructors Conference International, April 23-28, 2018, Indianapolis, USA	http://www.fdic.co m/index.html	Networking with instructors and practitioners from the area of fire protection – in the USA
SAWO International Fair of Work Protection Fire-Fighting and Rescue Equipment, April 24-26, 2018, Poznan, Poland	http://sawo.mtp.pl/en/	Networking with stakeholders from the area of fire protection
KIELCE IFRE-EXPO The International Fire Protection & Rescue Exhibition, June 7-9, 2018, Kielce, Poland	http://www.targikie lce.pl/en/2nd-international-fire-protection-rescue-exhibition-kielce-ifre-expo,15820.htm	Networking with stakeholders from the area of fire protection

NCT CBRN Europe, July 3-5, 2018, National Training Centre Vught, the Netherlands	http://nct-europe.com/	Networking with Vught training centre with the target of enlarging the eNOTICE network
4 th International Symposium on Development of CBRN Protection Capabilities, September 3-5, 2018, Berlin, Germany.	http://www.cbrn-symposium.com/	A professional platform for encounters and exchange of the international CBRN protection community - representatives of politics, administration, industry, academia, civilian and military organisations about latest developments in security policy and provide an up-to-date risk assessment with a view to CBRN risks and the challenges they represent for military and civilian systems when it comes to hazard prevention.
Meetings of the German Fire Protection Association	https://www.vfdb.de/jahresfachtagungen	Networking with practitioners - fire brigades
World CBRN & Medical Congress (CEBIRAM), October 17-19, 2018, Prague, Czech Republic	http://www.future-forces-forum.org/events/default/19_cebiram-2018?lang=en	Civ-mil collaboration in CBRN task forces, prevention and preparedness
International Workshop on CBRNe, November 2018, Rome, Italy	http://www.mastercbrn.com/event/882/iw-cbrne-2016-international-workshop/	Opportunities for dissemination on targeted audience during a thematic event
The International Conference on Information and Communication Technologies for Disaster Management (ICT-DM'2017), December 11-13, 2017, Muenster, Germany and Information Systems for Crisis Response and Management (ISCRAM) conference	http://ict-dm2017.ercis.org/ http://www.iscram.org/	Networking with the community dedicated to promoting research and development, exchange of knowledge and deployment of information systems for crisis management, including the social, technical and practical aspects of all information and communication systems used or to be used in all phases of management of emergencies, disasters and crises.
Scientific International Conference on CBRNe, May 2019, Rome, Italy	https://www.sicc2017.com/	Dissemination of eNOTICE, networking with the scientific community, technology suppliers,

		policy makers. Possibility to present intermediate results of the projects and to publish scientific papers related to the project.
Loss Prevention Process Industry	www.lp2019.org	One of the biggest annual conferences of and for the Chemical Sector, eNOTICE is invited to present the project and discuss opportunities for enhanced preparedness

2.9 Collaboration with other Projects

Once eNOTICE has achieved some tangible results in the form of preliminary findings, it will reach out to other H2020, ESA, EDA, DG ECHO, DG DEVCO, national projects that deal with CBRN technology development, research, networking, policy, training, standardisation, marketing in order to explore opportunities for collaboration.

Project Acronym and full title	Project coordinator	Project website	Relation to eNOTICE partners	Rationale for contact
ENCIRCLE – European CBRN Innovation for the Market Cluster	UCL, Belgium	http://encircle-cbrn.eu/	UCL is the coordinator, in charge of developing Practitioners and Customers Community	Complementary strategy and networking between CBRN Cluster of technology developers and CBRN training centres and practitioners
TOXI-Triage	Loughborough University, UK	http://toxi-triage.eu/	UPB is the partner in charge of requirements analysis	Testing and validation of CBRN technology with training centres facilities
FIRE-IN – Fire and Rescue Innovation network	SAFE Cluster		CNBOP-PIB is a partner	Collaboration with a network of practitioners in the field of fire and rescue innovation

I-LEAD - Innovation - Law Enforcement Agencies Dialogue	The National Police of the Netherlands			Collaboration with a network of practitioners in the field of law enforcement
ILEAnet - Innovation by Law Enforcement Agencies networking	Ministry of Interior, France	https://www.ileanet.eu/		Collaboration with a network of practitioners in the field of law enforcement
DAREnet - Danube river region Resilience Exchange network	Federal Ministry of the Interior, Germany			Collaboration with a network of practitioners in the geographical area of Danube river region
E2mC	eGeos, Italy	https://www.e2mc-project.eu/	Campus Vesta is partner in both projects	Exploring participation in a Joint Activity
Reaching out - demonstration of EU effective large scale threat and crisis management OUTside the EU	UNS, France	https://reout.eu/news.php	UCL leads the demonstration on Ebola crisis management	The Ebola crisis demonstration participants and tool providers will be invited to the eNOTICE Joint Activity in June 2018, Brussels, to test the tools and play the scenario
ESA IAP-ARTES 20 «Biological Light Fieldable laboratory for Emergencies» (B-LiFE)	UCL-CTMA	https://business.esa.int/projects/b-life	UCL is the coordinator	B-LiFE will be invited to the eNOTICE Joint Activity in June 2018, Brussels, to demonstrate sitcom and telecommunication solution for biological mobile capacity

2.10 Preparation of the dissemination information

In order to support all partners and ensure that eNOTICE dissemination activities are conducted according to a global strategy, the UCL dissemination manager will provide partners with communication materials – the presentation on the project template, the flyer for public release will be collected in the website. eNOTICE templates for documents and presentation will be provided to help partners to promote the project on the basis of a common visual identity and logo.

Plans and results of eNOTICE have to be clear, transparent, disseminated to all stakeholders. All plans, such as multidisciplinary exercises in training centres, have to take into account needs and interests of all actors – practitioners, technology suppliers, policy makers and play on common interests if they want to bring them together for common goals.

eNOTICE's messages will reflect the following assumptions and put forward the project ambition:

- The eNOTICE project will build a network of CBRN training centres, where the training professionals are seen as a natural operational link between CBRN practitioners who undergo training and technology suppliers who provide their products to be tested, validated and compared by practitioners. The dialogue and networking between all the stakeholders will be facilitated by means of practical numerous joint exercises organised by the project partners-training centres at their premises that they will open to invited research projects, policy-makers and all interested stakeholders.
- Innovations largely depend on enthusiasm of individual people and not on processes - but defined processes can support them to come together, so the main need in networking and building synergies is to identify mechanisms, processes that will bring people together naturally and with common goals and interests.
- The eNOTICE approach to innovation is bottom-up: practitioners' needs-driven and industry-pushed, wrapped in national and EU policy
- By bringing together practitioners and technology suppliers in training centres, eNOTICE promotes collaborative design and development of technology, that ensures appropriate desired resulting products for practitioners who will be more willing to take up the developed technology.
- The network of TC will help users find a training capacity matching their needs
- The project seeks harmonization and/or standardization of training, testing and validation procedures, good practices, SOP and guidelines across Europe. It lays the foundations of a harmonised interoperable European capacity for cross border crises response
- The ultimate benefit of enhanced CBRN training capacity is improved preparedness and response.
- eNOTICE aims at a more strategic approach to the European CBRN research agenda which is aligned to high-level policy objectives as defined in the EUs External Security Strategy, Internal Security Strategy and national security policies.

3 Ethical, security and data privacy compliance in dissemination

Overall, eNOTICE is not considered as a security sensitive project. eNOTICE will not use or share any classified information, exchange of information through the eNOTICE instrument will not deal with national security-sensitive nor defence-sensitive information. All dissemination events will be subjected proactively to a security analysis aiming at preventing the release of potentially classified information in open sessions. Reports from dissemination events will be also subjected to security scrutiny before release. To prevent any accidental disclosure, security aspects will be continuously monitored during the project, and compliance will be ensured by top security officers with highest security clearance staff. The internal Security Advisory Board (SAB) consists of three eNOTICE consortium members tasked to check each deliverable to assess sensitivity of the information to be published, and to decide upon the deliverable status in case any security-sensitive information is contained. The three members of the eNOTICE SAB are: Jean-Luc Gala (UCL), Volker Quante (JCBRND COE), and Adam Bagniewski (WSU)

The eNOTICE consortium places high value on the need to protect the dissemination target audience data security and privacy. The approach to protection of personal data in eNOTICE, that the project must comply with, is described in detail in Deliverable 1.1 – POPD Requirement No.7.

The ethical standards of Horizon 2020 will be rigorously applied, regardless of the country in which the eNOTICE Joint Activities are carried out. The eNOTICE consortium is aware of potential ethical, fundamental rights, privacy and data protection implications that may be identified in the course of the Project and is fully committed to adhere to and promote the highest ethical, fundamental rights and legal standards, as recognized at the European Union and at the international level, in the eNOTICE activities and project results.

With regard to the rights to protection of personal data, the project consortium will adhere to the provisions of:

1. The EU Charter on Fundamental Rights (art. 7 and 8);
2. The European Convention for the Protection of Human Rights and Fundamental Freedoms (art. 8);
3. The CoE Convention No. 108 for the Protection of Individuals with regard to Automatic Processing of Personal Data (1981);
4. The Data Protection Directive (1995/46/EC) and the Directive on Privacy and Electronic Communications (2002/58/EC).

The project consortium is aware that it is likely that some standards, in particular but not exclusively the European data protection framework, may evolve within the lifetime of the Project. The consortium is committed to monitoring and taking into account such evolutions as well as issues emerging from different enforcement regulations.

Basically, the project will adhere to the following principles in data collection and project findings dissemination:

- eNOTICE will protect the target audience contacts data gathered during the project and restrict access to it to those who have a need to know, unless prior consent is provided to pass them on to third parties.
- The database of eNOTICE dissemination contacts with all the contact details like names, email addresses and telephone numbers, will be available only to eNOTICE consortium members, and will be never made publicly available on the eNOTICE website or any public report.

- The reports from eNOTICE Joint Activities, workshops, and the final conference will not contain any names, and statements will be not credited unless the concerned individual gives his/her explicit consent to be quoted.
- The reports from eNOTICE Joint Activities, workshops, and the final conference will not contain any shots of individuals unless the concerned individual gives his/her explicit consent to have a photo contained in the report.
- The privacy opt-ins and opt-outs will be set by the Informed Consent Forms to be distributed and signed before eNOTICE Joint Activities, workshops, and the final conference when registering for the events.